

TRANSMITTAL SLIP		DATE 13 Jan 84
TO: ER		
ROOM NO.	BUILDING	
REMARKS: This package was hand-carried to the DCI today. Please distribute copies to DDCI & ExDir.		
FROM: Sue, PAO		
ROOM NO.	BUILDING	EXTENSION

FORM NO.
1 FEB 58 241REPLACES FORM 36-3
WHICH MAY BE USED.

(47)

SECRET [REDACTED]

PAO 84-0018

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AH ER 83-5786+11

13 January 1984

MEMORANDUM FOR: Director of Central Intelligence

FROM: George V. Lauder
Director, Public Affairs Office

SUBJECT: Your Meeting With the Atlantic Council Fellows

1. Action Requested: None. Background information only.2. Background:

a. You are scheduled to give an off-the-record briefing to approximately six Atlantic Council senior fellows and five fellows from other Washington fellowships which cooperate informally with the Council in their speakers program. The briefing will be held in your Conference room on Thursday, 19 January, from 10:00 a.m. to 12:00 p.m. You will address the group first; they suggest 30 minutes of remarks followed by 30 minutes of Qs & As. Attached are remarks prepared for you at the [REDACTED] level. The group is interested in hearing your views on changes in CIA's organization, budget, and estimative process since you became Director. If you wish your remarks to be converted to a more informal format such as flash cards or an outline, please let me know.

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b. After the attendees have arrived, coffee and doughnuts will be served from 9:45-10:00 a.m. I will introduce you at 10:00 a.m. [REDACTED] is out of the country and is unable to participate. [REDACTED] and three members of his staff will follow your presentation with briefings on Soviet military, economic, foreign, domestic, and leadership issues. The meeting will end at noon. Members of my staff will be present throughout the session. We do not plan to tape the discussions.

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c. The Atlantic Council's six fellows this year come from the Department of State, CIA, Office of the Secretary of Defense, Navy, NSIA, and the Congressional Research Service. The CIA fellow is [REDACTED] from SOVA. [REDACTED] The group's specific projects include U.S. Policy Toward the Soviet Union, 1985-1995; The President, the Congress, and the Conduct of Foreign Policy, [REDACTED]

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d. Four of the Council's Directors will probably also attend. Security is working to obtain them temporary Secret clearances. They are: Francis O. Wilcox, Director General; Theodore Achilles, Vice Chairman; Joseph W. Harned, Deputy Director General; and James R. Huntley, Executive Director. (See attached list at Tab A for the names of all who will be in attendance; Tab B is a list of those whose clearances are pending.)

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SUBJECT: Your Meeting With the Atlantic Council Fellows

e. During the first four months of the Atlantic Council's 1983-1984 academic year, the senior fellows have met and worked with a number of distinguished individuals. These include Brent Scowcroft, Robert McNamara, Kenneth Rush, Caspar Weinberger, Robert McFarlane, Paul Nitze, Philip Habib, and Martin Feldstein, among others. In November, three of the senior fellows attended the annual session of the Atlantic Treaty Association in Rome. They heard speeches by General Bernard Rogers, Secretary General Luns, NATO Ambassador Abshire, CINCSOUTH Admiral Small, Italian Foreign Minister Andreotti, and Italian Defense Minister Spadolini.

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George V. Lauder

Attachments

PAO/MED/scn/13 Jan 84,

Distribution:

- Orig. - addressee
- 1 - DDCI
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DCI REMARKS
ATLANTIC COUNCIL

HEADQUARTERS, 1000, 19 JANUARY 1984

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WELCOME TO CIA. I AM HAPPY YOU ALL COULD VISIT US TODAY -- ESPECIALLY FRAN (FORMER AMBASSADOR FRANCIS WILCOX) AND TED (MR. THEODORE ACHILLES, VICE CHAIRMAN, ATLANTIC COUNCIL). AS MOST OF YOU KNOW, I AM A MEMBER OF THE ATLANTIC COUNCIL'S BOARD AND BELIEVE ITS FELLOWS PROGRAM OFFERS A CHANCE FOR TALENTED INDIVIDUALS TO EXPAND THEIR KNOWLEDGE OF INTERNATIONAL AFFAIRS. HOPEFULLY, YOUR DISCUSSIONS WITH US TODAY WILL AID THAT MIND-STRETCHING PROCESS.

WHEN I RETURNED TO INTELLIGENCE SERVICE AS DIRECTOR OF CENTRAL INTELLIGENCE IN JANUARY OF 1981, I FOUND THAT MUCH HAD CHANGED SINCE MY DAYS AS A MEMBER OF BILL DONOVAN'S OSS STAFF.

INTELLIGENCE TODAY USES AN IMPRESSIVE ARRAY OF TECHNICAL MARVELS -- PHOTOGRAPHY, ELECTRONICS, ACOUSTICS, [REDACTED] [REDACTED] TO GATHER FACTS ON A DAILY BASIS FROM ALL PARTS OF THE WORLD. CERTAINLY A LOT MORE PEOPLE ARE ENGAGED IN INTELLIGENCE WORK. CIA ALONE EMPLOYS SCHOLARS IN ALMOST EVERY DISCIPLINE AND INTELLIGENCE IS NOW RECOGNIZED AS AN ESTABLISHED CAREER PROFESSION.

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THE INTERNATIONAL SYSTEM HAS ALSO UNDERGONE DRAMATIC CHANGES SINCE 1947 WHEN CIA WAS ESTABLISHED.

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IN THE POST WORLD WAR II PERIOD, THE UNITED STATES STOOD ALONE AT THE PINNACLE OF WORLD POWER WITH THE SOVIET UNION AS ITS ONLY SERIOUS RIVAL. WE HAVE SINCE SEEN THE RISE OF MANY INDEPENDENT STATES AS WELL AS THE RISE OF SIGNIFICANT NONSTATE ACTORS, SUCH AS TERRORIST MOVEMENTS, NARCOTICS AND ARMS TRAFFICKERS, AND ECONOMIC CARTELS.

MOREOVER, OUR ECONOMY IS NOW MUCH MORE DEPENDENT UPON AND SENSITIVE TO THE HEALTH OF INTERNATIONAL MARKETS AND INTERNATIONAL FINANCIAL TRENDS.

THESE CHANGES HAVE HAD AN ENORMOUS IMPACT ON THE TYPE OF ISSUES WE IN INTELLIGENCE MUST MONITOR AND THE AMOUNT AND TYPE OF INFORMATION WE RECEIVE AND PROCESS. OUR COLLECTION SYSTEMS ENABLE US TO PRODUCE INTELLIGENCE MUCH MORE QUICKLY AND HAVE VASTLY IMPROVED OUR CRISIS WARNING CAPABILITIES. BUT TECHNOLOGY HAS NOT DIMINISHED THE NEED FOR HUMAN COLLECTORS; ONLY TRAINED, PROFESSIONAL INTELLIGENCE OFFICERS STATIONED OVERSEAS WITH WELL-CONNECTED AGENTS CAN ANSWER, FOR INSTANCE, VERY TRICKY QUESTIONS CONCERNING THE INTENTIONS OF FOREIGN LEADERS OR THE SPECIFIC PLANS OF TERRORIST GROUPS.

THE CHANGES IN THE INTERNATIONAL SYSTEM HAVE ALSO MEANT THAT INTELLIGENCE MUST NOW FOLLOW MANY ISSUES BEYOND THE TRADITIONAL CONFINES OF STRICT MILITARY AND POLITICAL ANALYSIS.

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WE MUST DEAL WITH TRANSNATIONAL ISSUES SUCH AS
TERRORISM, NUCLEAR PROLIFERATION, TECHNOLOGY TRANSFER,
NARCOTICS, AND WORLD DEBT.

TERRORISM IS NOW, UNFORTUNATELY, TOO OFTEN FRONT PAGE
COPY. U.S. CITIZENS ARE THE PRIMARY TARGETS OF TERRORIST
GROUPS; ABOUT 450 AMERICANS HAVE BEEN KILLED SINCE 1968. THE
MOST WORRISOME DEVELOPMENT IS THAT IN SOME COUNTRIES --
ESPECIALLY IRAN AND SYRIA -- ASSASSINATION AND BOMBINGS ARE
BECOMING ACCEPTED METHODS OF ACHIEVING NATIONAL GOALS. U.S.
MILITARY PERSONNEL ARE THE MOST FREQUENT VICTIMS AND AMERICAN
DIPLOMATS AND THEN BUSINESSMEN ARE THE NEXT LIKELIEST TARGETS.
AND NOW WE HAVE REAL CONCERNS THAT TERRORISTS MAY BRING THEIR
WAR TO THE WEST -- SPONSORING MORE VIOLENCE IN WESTERN EUROPE,
MAYBE EVEN THE MAINLAND OF THE U.S.

OUR TASK IS TO TRACK AND, IF POSSIBLE, TO INFILTRATE
THESE GROUPS -- A DANGEROUS AND DIFFICULT MISSION. MOST
TERRORIST GROUPS ARE SMALL, CLOSELY KNIT, HIGHLY MOTIVATED, AND
EMPLOY INCREASINGLY SOPHISTICATED SECURITY PROCEDURES.

NOT ONLY TERRORISM BUT ILLEGAL DRUGS THREATEN THIS
NATION'S SECURITY. AS MANY AS 41 MILLION U.S. CITIZENS SPEND
ABOUT \$80 BILLION ON NARCOTICS EACH YEAR.

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THE LURE OF LARGE PROFITS ENSURES A STEADY FLOW OF DRUGS ACROSS OUR BORDERS DESPITE ATTEMPTS BY SOME COUNTRIES TO HALT THE PRODUCTION OF ILLEGAL CROPS. THE PROFITS ARE TOO TEMPTING. IN MANY LESS-DEVELOPED, DRUG-PRODUCING COUNTRIES THE MONEY EARNED BY GROWERS AND TRAFFICKERS FAR EXCEEDS MONEY WHICH COULD BE EARNED FROM ALTERNATIVE CROPS. FOR EXAMPLE, AN AVERAGE COLOMBIAN FARMER EARNS ABOUT \$65 PER MONTH; BUT THE SAME FARMER, GROWING MARIJUANA, CAN EARN \$1300, 20 TIMES AS MUCH!

RATHER THAN GOING AFTER THE PRODUCERS, WE HAVE LEARNED THAT A MORE EFFECTIVE INTERDICTION METHOD IS TO GO AFTER HOW THE TRAFFICKERS LAUNDER THEIR MONEY. TRAFFICKERS NEED OVERSEAS HAVENS TO STASH AND TRANSFER THEIR CASH. THEY USE BANKS IN PANAMA, THE CAYMAN ISLANDS, THE BAHAMAS, AND HONG KONG. OUR ROLE, AMONG OTHERS, IS TO TRY TO UNDERSTAND HOW, WHEN, AND WHERE THE MONEY CHANGES HANDS.

WORLD DEBT IS ANOTHER ISSUE OUR ECONOMISTS ARE LOOKING AT CLOSELY. THIRD WORLD DEBT THREATENS THE STABILITY OF THE INTERNATIONAL FINANCIAL MARKETS. THE LESS-DEVELOPED AND EAST EUROPEAN COUNTRIES WERE ABOUT \$800 BILLION DOLLARS IN DEBT LAST YEAR; MEXICO ALONE OWES \$83 BILLION, MUCH OF WHICH WAS LOANED BY U.S. BANKS.

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THE CRUX OF THE PROBLEM FOR THE U.S. IS THAT SERVICING
THESE DEBTS TOO OFTEN MEANS DECLINING STANDARDS OF LIVING IN
THE COUNTRIES CONCERNED WHICH CAN LEAD TO POLITICAL AND SOCIAL
INSTABILITY AND THE GROWTH OF RADICAL MOVEMENTS.

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WHILE WE DEVOTE MORE OF OUR ATTENTION AND OUR RESOURCES TO THESE NEWER, EMERGING ISSUES, THE SOVIET UNION IS STILL OUR NUMBER ONE PRIORITY.

MOSCOW'S GEOGRAPHIC EXPANSION OF POWER IN A MERE DECADE IS UNPRECEDENTED. THEY HAVE EXTENDED THEIR INFLUENCE THROUGH A PROCESS I CALL "CREEPING IMPERIALISM." ONE OF THEIR MOST EFFECTIVE TECHNIQUES IS TO USE PROXIES -- CUBANS IN LATIN AMERICA, EAST GERMANS AND LIBYANS IN AFRICA, AND THE VIETNAMESE IN ASIA -- TO DO THEIR DIRTY WORK.

GRENADA IS AN EXAMPLE. IN ADDITION TO CUBANS ON THE ISLAND, THERE WERE SOVIETS, NORTH KOREANS, LIBYANS, EAST GERMANS AND BULGARIANS WORKING TOGETHER TO ESTABLISH A MILITARY BASE IN THE EASTERN CARIBBEAN.

THE SOVIETS RECOGNIZE THAT IN MANY THIRD WORLD COUNTRIES POWER RESTS WITH THE MILITARY AND THEY ATTEMPT TO WIN OVER THE OFFICER CORPS OR ASSIST IN OVERTHROWING THE MILITARY LEADERSHIP AND INSTALLING MORE PRO-SOVIET OFFICERS.

THE SOVIETS HAVE BECOME THE WORLD'S LEADING SUPPLIER OF ARMS. THEIR ARMS SHIPMENTS TO THE THIRD WORLD HAVE BEEN FOUR

TIMES GREATER THAN...

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TIMES GREATER THAN THEIR ECONOMIC ASSISTANCE. THIRD WORLD COUNTRIES HAVE BECOME DEPENDENT ON THE SOVIETS FOR THOUSANDS OF ADVISORS, FOR SPARE PARTS, AND FOR CONTINUED LOGISTICAL SUPPORT.

SO IN ANALYZING THE SOVIET UNION OUR GAZE MUST BE BROAD ENOUGH TO ENCOMPASS THEIR FAR-FLUNG ACTIVITIES AROUND THE WORLD AND PARTICULARLY THEIR PRESENT ATTEMPTS TO CREATE MISCHIEF IN OUR OWN BACKYARD IN CENTRAL AMERICA.

SOVIET ECONOMIC AID TO CUBA NOW TOTALS MORE THAN \$12 MILLION A DAY; MILITARY AID IS EQUALLY STAGGERING. BACKED BY SOVIET ARMS AND MONEY, CUBA IS USING CONTACTS NURTURED FOR MORE THAN 20 YEARS TO SUPPORT RADICAL GROUPS IN CENTRAL AMERICA, EXPLOITING INDIGENOUS SOCIAL AND ECONOMIC TROUBLES.

THE CUBANS AND SOVIETS ARE WELL AWARE THE STRATEGIC STAKES ARE HIGH IN CENTRAL AMERICA. TODAY THERE ARE ABOUT 8,000 CUBANS INCLUDING SOME 2,000 MILITARY ADVISERS IN NICARAGUA. EXTREME LEFTIST GROUPS SUPPORTED BY MOSCOW AND HAVANA ARE ALREADY AT WORK IN HONDURAS, COSTA RICA, AND GUATEMALA.

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WE ARE GETTING THE RESOURCES TO DEAL WITH THESE INCREASINGLY COMPLEX CHALLENGES. WITH THE SUPPORT OF THIS ADMINISTRATION AND THE CONGRESS WE ARE REBUILDING FROM SEVERE CUTS IN THE SEVENTIES.

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WHAT HAVE WE BEEN DOING WITH THOSE ADDITIONAL DOLLARS?

WE HAVE BEEN HIRING MORE PEOPLE AND SHORING UP BADLY-NEGLECTED SUPPORT SYSTEMS. FOR INSTANCE WE HAVE BEGUN A 5-YEAR EFFORT TO MODERNIZE AND UPDATE OUR WORLDWIDE COMMUNICATIONS NETWORK. WE ARE COMPUTERIZING MORE OF THE ACTIVITIES OF OUR FOREIGN BROADCAST INFORMATION SERVICE AND THE NATIONAL PHOTOGRAPHIC INTERPRETATION CENTER. WE WILL BE SPENDING SOME

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ONE OF MY FIRST PRIORITIES WHEN I BECAME DIRECTOR WAS TO IMPROVE THE QUALITY AND TIMELINESS OF OUR ANALYSIS. TO THAT END, WE UNDERTOOK THE MOST FAR-REACHING REORGANIZATION OF CIA'S DIRECTORATE OF INTELLIGENCE. THE REORGANIZATION HAS MADE IT EASIER FOR OUR ANALYSTS TO TAKE A MULTIDISCIPLINARY APPROACH IN THEIR RESEARCH AND WRITING.

WE HAVE STRENGTHENED THE TIES BETWEEN OUR ANALYSTS, WHO ARE THE PRODUCERS OF INTELLIGENCE, AND THE POLICYMAKER, WHO IS OUR CONSUMER. WE BRIEF PRINCIPAL OFFICIALS IN GOVERNMENT EVERY DAY.

IN THE LATE 1970S, THE INTELLIGENCE COMMUNITY PRODUCED ONLY 12 NATIONAL INTELLIGENCE ESTIMATES. IN 1983, WE DID OVER 60. MOREOVER, WE HAVE REDUCED THE AMOUNT OF TIME IT TAKES TO COMPLETE AN ESTIMATE. NORMALLY IT WILL TAKE US 6 TO 9 MONTHS TO DO AN ESTIMATE; BUT WE HAVE DONE SOME IN 2 TO 3 WEEKS AND REALLY-HOT ONES IN THREE DAYS.

THERE IS A NEW SPIRIT OF COOPERATION AMONG THE VARIOUS AGENCIES THAT MAKE UP THE INTELLIGENCE COMMUNITY, DUE IN PART TO A NEW COMMITMENT TO MAKING SURE ALL HYPOTHESES AND ALTERNATIVE CONCLUSIONS ARE HEARD.

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THE NATIONAL FOREIGN INTELLIGENCE BOARD IS FUNCTIONING AS A BOARD OF ESTIMATES. I HAVE MADE SURE THAT EACH CHIEF OF THE VARIOUS INTELLIGENCE AGENCIES IS ENCOURAGED -- INDEED TASKED -- TO MAKE SURE THE VIEWS OF HIS ORGANIZATION ARE FAIRLY AND ADEQUATELY REPRESENTED.

[REDACTED] 25X1

WE RECOGNIZE INTELLIGENCE HAS NO MONOPOLY ON TRUTH. WE ARE HOLDING MORE JOINT CONFERENCES AND ENCOURAGING OUR ANALYSTS TO CONTINUE TO TAKE ADDITIONAL COURSES.

THE DIRECTORATE OF INTELLIGENCE'S REORGANIZATION DRAMATICALLY EXPOSED THE DEPLETED RESOURCES DEVOTED TO THIRD WORLD DEVELOPMENTS.

WE HAVE BEEN BUSY, THEREFORE, REBUILDING OUR CAPABILITIES TO REPORT ON THE THIRD WORLD.

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SECRET [REDACTED]

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I BELIEVE THIS REFLECTS A GREATER PUBLIC ACCEPTANCE OF THE NECESSITY OF A STRONG INTELLIGENCE SERVICE THAN SAY FIVE OR SIX YEARS AGO. MORALE IS HIGH WITHIN THE INTELLIGENCE COMMUNITY. OUR MEN AND WOMEN FEEL THAT WHAT THEY DO IS VALUED, IMPORTANT AND RESPECTED, AND IT IS.

CONGRESS IS A HUGE CONSUMER OF OUR INTELLIGENCE. ANALYSTS ARE ON THE HILL EVERY DAY GIVING BRIEFINGS. I BELIEVE THAT RESPONSIBLE CONGRESSIONAL OVERSIGHT IS THE BEST PROTECTION THE INTELLIGENCE COMMUNITY CAN HAVE. INTELLIGENCE OFFICERS ARE PROTECTED BECAUSE THE TWO INTELLIGENCE COMMITTEES OF CONGRESS ARE INFORMED ON ALL OUR INTELLIGENCE COLLECTION AND COVERT ACTION PROGRAMS.

IT MAY SURPRISE YOU TO LEARN THAT WE WELCOME CONGRESSIONAL OVERSIGHT. IT HELPS US UNDERSTAND OUR CHARTER. BY AND LARGE WE HAVE ENJOYED EXCELLENT RELATIONS WITH OUR OVERSIGHT COMMITTEES SO LONG AS THEY HAVE REMAINED OR ACTED NONPARTISAN.

TO THIS POINT I'VE BEEN TALKING ABOUT HOW CHANGE IN THE WORLD HAS HAD AN IMPACT ON THE INTELLIGENCE BUSINESS AND ABOUT

SOME OF THE THINGS...

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SOME OF THE THINGS WE DO AND HAVE DONE TO COPE WITH THESE DYNAMICS. I WOULD LIKE NOW TO LOOK AHEAD AND TO SHARE WITH YOU THE WAY I SEE INTELLIGENCE IN THE FUTURE.

AS CERTAIN AS WE ARE THAT WE CAN COUNT ON CHANGE IN THE WORLD, IT IS JUST AS CERTAIN THAT INTELLIGENCE REQUIREMENTS WILL INCREASE NOT DECREASE. WHEN NEW DEMANDS ARE MADE ON US TO COVER NEW ISSUES, RARELY ARE OTHER REQUIREMENTS DROPPED FROM OUR LIST.

AS I MENTIONED BEFORE, OUR BUDGET INCREASES OF THE PAST THREE YEARS ARE NOW LEVELING OFF. WE WILL HAVE TO MEET NEW DEMANDS, THEREFORE, THROUGH THE BETTER UTILIZATION OF OUR PEOPLE AND TECHNOLOGY.

COMPUTERS WILL INCREASINGLY DO MUCH OF OUR INITIAL SCANNING OF INFORMATION. COMPUTERS WILL ALSO DELIVER THAT INFORMATION MORE QUICKLY AND DIRECTLY TO THE ANALYSTS WHO WILL BE ABLE TO COMPOSE AND EDIT THEIR PUBLICATIONS AT THEIR OWN TERMINALS AND THEN SEND THEIR DRAFTS ELECTRONICALLY FOR COORDINATION THROUGHOUT MUCH OF THE INTELLIGENCE COMMUNITY.

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SECRET [REDACTED]

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EVEN NOW WE ARE LOOKING AT NEW WAYS TO BUILD MORE
MANAGEMENT FLEXIBILITY INTO THE DDI IN ORDER TO BETTER COPE
WITH THE INEVITABLE CRISES.

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[REDACTED] 25X1

OUR OWN IN-HOUSE
TRAINING RESOURCES MUST BE ABLE TO HELP OUR ANALYSTS LEARN NEW
DISCIPLINES, TO COPE AND THRIVE WITH CHANGE.

WE WILL CONTINUE TO PUSH THE OUTER LIMITS OF TECHNOLOGY
IN DEVELOPING SOPHISTICATED INTELLIGENCE COLLECTION AND
PROCESSING SYSTEMS. U.S. CAPABILITIES IN OVERHEAD IMAGE
RECONNAISSANCE AND SIGINT COLLECTION WILL GROW AT A TREMENDOUS
RATE THROUGH THE 1980s. WHILE TODAY WE CAN [REDACTED]

[REDACTED] 25X1

[REDACTED] 25X1

THIS MEANS A TREMENDOUS INCREASE IN THE QUALITY AND
PRECISION OF INTELLIGENCE INFORMATION AND IN THE VOLUME OF DATA
TO BE HANDLED. THEREIN LIES THE INTELLIGENCE CHALLENGE.

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HOW DO WE MANAGE ALL THIS INFORMATION? PART OF THE SOLUTION WILL OBVIOUSLY LIE IN COMPUTER TECHNOLOGY BUT WE ARE ALSO GOING TO HAVE TO LOOK AT HOW WE TASK THESE SYSTEMS. EVENTUALLY WE'LL HARNESS THE PRACTICAL IDEAS OF ARTIFICIAL INTELLIGENCE R & D FOR PROCESSING INTELLIGENCE DATA.

WE HAVE FOR A LONG TIME ENJOYED A CERTAIN AMOUNT OF SUPERIORITY IN TECHNICAL COLLECTION SYSTEMS OVER OUR ADVERSARIES. I CAN'T DETAIL THIS, BUT WE HAVE BETTER OPTICS, BETTER COMMUNICATIONS, BETTER COMPUTERS. THE BULK OF OUR SPENDING GOES TO TECHNOLOGY. TO SUSTAIN OUR TECHNICAL ADVANTAGE WE WILL HAVE TO STAY ON THE SCIENTIFIC LEADING EDGE.

RECOGNIZING THE NEW SUICIDAL MANIA IN INTERNATIONAL TERRORISM, WE WILL HAVE TO SPEND MORE TO ENSURE THE PHYSICAL SECURITY OF OUR PEOPLE AND BUILDINGS.

SOME THINGS WILL NOT CHANGE.

°WE WILL NEED THE BEST PEOPLE AVAILABLE; AND

°OUR COMMUNICATION WITH OUR CONSUMERS, THE NATIONAL POLICYMAKERS, MUST CONTINUE TO BE OPEN, CANDID, AND OBJECTIVE.

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THE CHALLENGES AHEAD ARE TOUGH BUT THE PEOPLE WE HAVE
NOW AND ARE STILL ATTRACTING AS WELL AS THE WAY OUR
ORGANIZATION IS EVOLVING WILL, I BELIEVE, EQUIP US FOR OUR TASK.

THANK YOU FOR COMING HERE. I THINK YOU WILL ENJOY YOUR
FURTHER DISCUSSIONS WITH [REDACTED] AND HIS PEOPLE. ANY
QUESTIONS?

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CENTRAL INTELLIGENCE AGENCY

WASHINGTON, D. C. 20505

232-
ER-83-5786/1

PUBLIC AFFAIRS

Phone: (703) 351-7676

21 December 1983

Mr. Kenneth Rush
Chairman, The Atlantic Council
1616 H Street, N.W.
Washington, DC 20006

Dear Mr. Rush:

This is to confirm that William J. Casey, Director of Central Intelligence, will meet with the senior fellows of the Atlantic Council at our Headquarters Building. The briefing will be held in the DCI Conference room from 10:00 a.m. to 12:00 p.m., Thursday, 19 January.

As you requested, it will be an off-the-record discussion on the mission and function of CIA as the DCI sees it followed by a question and answer period. Due to travel plans, [redacted] will be unable to attend. The second hour will be led by [redacted] Director of the Office of Soviet Analysis. Several members of his staff will also attend and will be available to discuss Soviet policies.

[redacted] Atlantic Council fellow, is providing the list of attendees including place and date of birth and government positions. According to your letter, all have secret clearances. Please remind attendees to have identification, and keep me advised as to the type of transportation you will be using so that I can make arrangements for parking.

We look forward to meeting with you. If you have any further questions please call me on 351-7676.

Sincerely,

[redacted signature box]

cc: [redacted]

PAO/MED/scn/21 Dec 83/x7676
Distribution:

Orig. - addressee

1 - SA/DCI [redacted]

① - ER 83-5786/1

1 - PAO 83-0254

1 - PAO subj. (MED)

1 - MED chron.

1 - PAO chron.



P-306

ER

PAO 83-0254

Att. ER 83-5786

7 December 1983

MEMORANDUM FOR: Director of Central Intelligence

FROM: George V. Lauder
Director, Public Affairs OfficeSUBJECT: Invitation to Meet With the Atlantic Council
of the United States Senior Fellows

1. Action Requested: Accept or decline an invitation to meet with the Atlantic Council Senior Fellows at a date convenient with your schedule.

2. Background: Mr. Kenneth Rush, Chairman of the Atlantic Council, has invited you to meet with six senior fellows of the Council at Headquarters Building. [] has also been asked to participate. Since this is a small group, it would lend itself to an informal, off-the-record discussion on the mission and function of CIA as you see it. [] could be present to support you and take part in the discussion. They have asked to meet with you at your convenience, but before the end of the year if possible. Although [] is leaving the Agency on 31 December, he will still have consultant status. I understand your schedule is filled for the next few weeks unless you would like to consider working it in sometime either Monday, 19 December, or Wednesday, 21 December. Otherwise, we can set it up for after the first of the year.

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The Atlantic Council's six fellows this year come from the Department of State, CIA, Office of the Secretary of Defense, Navy, USIA, and the Congressional Research Service. All have Secret clearances. The group's specific projects include U.S. Policy Toward the Soviet Union, 1985-1995; The President, the Congress, and the Conduct of Foreign Policy; and U.S.-Japan Energy Relationships in the 1980s. Given these interests, the group would benefit from discussions dealing with the estimative process and its contribution to the policy making as well as an overview of Soviet policies and prospects under Andropov. If you do approve the meeting, we could ask [] D/SOVA, to follow your discussion with a briefing on the Soviet Union. In the event that you are unable to meet with them at all, with your approval we would find one or two other qualified Agency officials.

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As a member of the Council, you are well aware of the mission of this influential group. If you are interested in any further information, a summary of the organization is attached as well as a short biography of Kenneth Rush.

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3. Recommendation: This is a very distinguished group. I recommend that you accept the invitation to meet with them at your convenience.

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George V. Lauder

Attachments

DCI
EXEC
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P 111-306

SUBJECT: Invitation to Meet With the Atlantic Council
of the United States Senior Fellows

ACCEPT INVITATION:

7s/ William J. Casey

9 DEC 1983

Director of Central Intelligence

Date

DECLINE INVITATION:

Director of Central Intelligence

Date

SCHEDULE IS FULL, BUT APPROVE OTHER QUALIFIED AGENCY OFFICIALS MEETING WITH
GROUP:

Director of Central Intelligence

Date

PAO/ [] sch/7 Dec 83, []

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Distribution:

- Orig. - addressee
- 1 - ER 83-5786
- 1 - PAO 83-0254
- 1 - subj []
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- 1 - PAO comeback

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EXECUTIVE SECRETARIAT **ROUTING SLIP**

TO:

		ACTION	INFO	DATE	INITIAL
1	DCI		X		
2	DDCI				
3	EXDIR				
4	D/ICS				
5	DDI				
6	DDA				
7	DDO				
8	DDS&T				
9	Chm/NIC				
10	GC				
11	IG				
12	Compt				
13	D/EEO				
14	D/Pers				
15	D/OLL				
16	D/PAO	X			
17	SA/IA				
18	AO/DCI				
19	C/IPD/QIS				
20					
21					
22					
SUSPENSE		6 December 1983			

Remarks

Recommendation, please, to DCI.

Executive Secretary
30 November 1983

Date

3637

(10-81)

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29 NOV 1983

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KENNETH RUSH

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November 23, 1983

Executive Order

The Honorable
William J. Casey
Director
Central Intelligence Agency
Washington, DC 20505

Dear Bill,

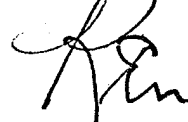
On behalf of the Atlantic Council, I would like to ask you to meet with the senior fellows involved in our program this year to discuss the mission and role of the Central Intelligence Agency. Such a session would be a unique and rewarding experience for the group; it would, of course, be off the record.

As you know, the Council established a Fellows Program in 1981, designed to provide officers from both the public and private sectors with an opportunity to expand their knowledge and understanding of international affairs. Our six fellows this year come from the Department of State, CIA, Office of the Secretary of Defense, Navy, USIA, and the Congressional Research Service. All have Secret clearances.

The fellows have become involved in the Council's programs of committees and working groups. Specific projects include US Policy toward the Soviet Union, 1985-1995; The President, the Congress, and the Conduct of Foreign Policy; and US-Japan Energy Relationships in the 1980s. Given these interests, the group also would benefit from discussions at the agency dealing with the estimative process and its contribution to the policy making process as well as an overview of Soviet policies and prospects under Andropov.

I very much hope you will be able to meet with the group at your convenience -- if possible before the end of the year.

Sincerely,



Kenneth Rush

DCI
EXEC
REG